

JOINT CITY/COUNTY COMMISSION AGENDA

Ford County Rose Room
Wednesday, February 29, 2012
5:30 p.m.
MEETING #4879

CALL TO ORDER

ROLL CALL by Mayor Rick Sowers and Chairman Jerry King

NEW BUSINESS

1. Discussion and Adoption of City/County Memorandum of Understanding which includes:
 - a. Approval of CFAB Organizational Funding and 2012 Project Budgets;
 - b. Approval of 2012/2013 Expo Center payments; and
 - c. Approval of City/County Interlocal Agreement Review Committee

ADJOURNMENT

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding is made and entered into by and between the City of Dodge City, Kansas ("City") and Ford County, Kansas ("County").

RECITALS

WHEREAS, at a special City and County election held on June 10, 1997, the qualified voters of both the City and County voted on the implementation of a City and County retailers' sales tax for the purpose of financing a portion of the cost of construction, equipping and operation of certain public projects, including the following:

1. Installing air-conditioning at the Civic Center facilities;
2. An outdoor motor sports complex;
3. Field sport facilities: baseball/softball complex, together with renovating existing softball and baseball facilities and additional soccer facilities;
4. A special events center;

and related public projects as deemed necessary and appropriate, all herein collectively referred to as the "Projects";

WHEREAS, the City and County entered into an interlocal agreement on July 21, 1997, to define the mechanism and procedures to be implemented to provide for the improvement, acquisition, construction and operation of such Projects to be funded by the retailers' sales tax approved by the voters at the June 10, 1997, special election;

WHEREAS, said interlocal agreement was amended by the City and County on May 17, 2004, and August 10, 2005;

WHEREAS, the amendments to the interlocal agreement on August 10, 2005, included the addition of the following:

- a. a definition for "related public projects";
- b. a provision authorizing and setting forth a procedure for organizational funding;
- c. a provision allowing the initiation of proposals for expenditures from the sales tax fund by either the City and/or County Commissions;
- d. a provision requiring a review of the interlocal agreement at least every other year by a standing committee appointed by each governing body;

WHEREAS, the Ford County, Kansas Public Building Commission ("PBC") has issued bonds and is in the process of constructing a new expo center that is leased to the County;

WHEREAS, the lease between the PBC and County requires semi-annual rent payments by the County over a period of 20 years in the amount of the principal and interest on the bonds issued by the PBC;

WHEREAS, the County has requested that funds collected from the retailers' sales tax be used to assist with payment of the semi-annual lease payments;

AND WHEREAS, the parties have agreed to study the County's request according to the procedures set forth in the amended interlocal agreement and this Memorandum of Understanding.

AGREEMENT

NOW THEREFORE, in consideration of the mutual promises and covenants set forth herein, the parties agree as follows:

1. 2012 Special Sales Tax Project Budget. The City and County Commissions hereby adopt the revised 2012 Special Sales Tax Project budget as presented, a summary of which is attached.

2. Expo Center Lease Payments. In calendar years 2012 and 2013, a portion of the funds collected from the retailers' sales tax approved by the voters at the June 10, 1997, special election shall be used to make a portion of the payments owed by the County to the PBC pursuant to the Lease Agreement between the County and the PBC by the following dates and in the following amounts:

<u>Date</u>	<u>Amount</u>
June 15, 2012	\$135,566.67
December 15, 2012	\$147,000
June 15, 2013	\$342,000

The three payments provided for herein shall not be interpreted to, and shall not, create any additional or further obligation for the use of funds collected from the retailers' sales tax for lease payments obligated by the County to the PBC under the Lease agreement for the expo center, nor for any other costs, expenses or other obligations associated with the construction or operation of the county expo center.

3. Study by Standing Committee. The standing committee appointed by the City and County Commissions pursuant to paragraph 13 of the Dodge City-Ford County Interlocal Cooperation Agreement ("Interlocal Agreement") consisting of the Mayor, City Manager, City Attorney, Chair of the County Commission, County Administrator and County Legal Counsel, shall study issues concerning the County request for future funding of the expo center project. The standing committee shall meet regularly, at least monthly until it has completed its work, and shall present its findings and recommendations to a joint meeting of the City and County

Commissions no later than May 31, 2013. The chairperson of the CFAB shall serve as a member of the standing committee for this study.

The standing committee shall also review other provisions in the Interlocal Agreement as required by paragraph 13 of the agreement.

IN WITNESS WHEREOF, the City and County Commissions have approved this Memorandum of Understanding the _____ day of _____, 2012.

The City of Dodge City, Kansas

Rick Sowers, Mayor

ATTEST:

Nannette Pogue, City Clerk

Ford County, Kansas

Jerry King, Chairman
Board of County Commissioners

Terry C. Williams, Commissioner

T. Kim Goodnight, Commissioner

ATTEST:

Sharon Seibel, County Clerk

October 27, 2011

(Revised Feb 22, 2012)

MEMO

TO: Ken Strobel, City Manager
Cherise Tieben, Assistant City Manager

FROM: Nannette Pogue, Finance Director/City Clerk

SUBJECT: 2012 Special Sales Tax Project Budget

In your packet of information is the Sales Tax Projects budget by summary. I will have the detailed budget available if any of the board members want to review it.

The Sales Tax Project Budget consists of 5 Funds:

1. Operating Fund – Which is the main fund that is broken down into five departments:
 - a. Field Sports
 1. Field Maintenance
 2. Concessions
 3. Administration (Tournament Contract)
 - b. Administration
 - c. Motor Sports
 - d. Special Events Centers
 - e. Facilities Maintenance
2. Sales Tax Fund-Depreciation and Replacement
3. Sales Tax Fund-Organizational Funding
4. Special Events Center Construction (Project Fund)
5. Debt Service Fund

SALES TAX PROJECT – OPERATING FUND

The revenue that funds the Sales Tax Fund is a ½ cent City Sales Tax and a ½ County Sales Tax in which projected for 2012 the City's ½ cent City Sales Tax and their portion of the ½ cent County Sales is at \$4,348,500 and the County's portion of the ½ County sales tax is at \$1,000,000. The other revenues that fund this budget are interest on idle funds, sign sponsorships, transfer from the City General Fund in the amount of \$50,000 for the Civic Center and athletic field sports revenue.

The total proposed Special Sales Tax Project Fund operating budget is \$6,205,865. This budget consists of the following:

The total Field Sports Operations budget for 2012 is \$603,410. The Field Sports Operations budget includes the Field Maintenance, Concessions, Administration (which is the contract with Southwest Sports).

Field Maintenance

The field sports budget includes:

Personal Services	235,760
Contractual	85,350
Commodities	81,350
Capital Outlay	49,000

The Personal Services, Contractual and Commodities line items reflect normal operating costs and reflect no major changes or increases from the 2011 budget. The Capital Outlay line that are proposed are requests by the department. There are additional capital outlay items that have been requested by various interested parties that are included in the Depreciation and Replacement Fund. The following items are included in the proposed capital outlay:

\$5,000 – Repaint soccer building
\$15,000 – 2 Utility Vehicles
\$28,000 – Core Aerator
\$1,000 - Computer

Athletic Field Concessions

The proposed budget amount of \$51,950 reflects normal operating costs for the concession activity at the athletic fields.

Athletic Fields Administration

The \$100,000 reflects the contract with Southwest Sports Association which includes \$50,000 for the contract of promoting and holding tournaments at Legends Field, \$25,000 for a Super C Tournament and \$25,000 for the A's mini camps. This is the same amount and programming as in the 2009, 2010 and 2011 budgets.

Sales Tax Project Administration

The Administration Division includes City and County Administrative costs, legal fees and other, organizational funding and debt service.

Included in the Administration budget is \$200,000 for administration costs; \$150,000 for City Administration and \$50,000 for County Administration. This is the same amount as budgeted in 2010 and 2011. Legal Fees and other contractual costs of ~~\$165,300~~ is budgeted at the same amount as was budgeted in 2009 and 2010 and 2011. The revised recommended budget for legal fees and other contractual costs is \$65,300. The organizational funding account is budgeted at ~~\$812,655~~ which is an estimated 15% of the 2011 sales tax. 15% is the maximum for organizational funding. The revised recommended amount is \$690,000 which reflects the actual amount being proposed to transfer to the Organizational Funding Fund. ~~The actual amount will need to be formally approved by the CFAB and City/County Commissions at a later date.~~ \$2,455,000 is budgeted for debt. This reflects the amount of payments for the bonds issued to fund the Special Events Center. \$750,000 is budgeted to transfer into the Depreciation and Replacement Fund.

Special Events Center

\$664,290 is budgeted for the operating costs of the Special Events Centers. This includes \$429,700 for United Wireless Arena and Magouirk Conference Center, \$194,590 for the Civic Center and insurance for the United Wireless Arena and Conference Center in the amount of 40,000.

Racetrack

The Dodge City Raceway Park budget is at \$305,580. This includes a contract with USAC to conduct major events and local shows (approximately 16) in the amount of \$200,000. It also includes: insurance; utilities; maintenance contract on the elevator; lawn care; \$6,000 for a mower. There are additional capital items for the racetrack included in the depreciation and replacement fund.

Facilities Maintenance

This is a new department that was added in 2011. It was found that the contracts with the operators of the facilities focused on the operation and maintenance of the facilities. The maintenance of the grounds is outside of those contracts, so we felt it was necessary to put resources into maintaining the landscaping and parking lots. This budget includes labor and materials necessary to maintain the grounds at the Special Events Center and is in the amount of \$58,530.

SALES TAX FUND-DEPRECIATION AND REPLACEMENT

In early 2010, the CFAB and City and County Commissions approved the establishment of a Depreciation and Replacement Fund for the Sales Tax Projects. The initial transfer into this fund was \$2,500,000, with an annual transfer of \$750,000. This Depreciation and Replacement Fund is to replace and/or improve the assets that were funded by the sales tax.

Items requested to be included in the Depreciation and Replacement Fund budget for 2012 is:

- ~~\$60,000 — Cavalier covered bleacher section~~
- \$35,000 – Cavalier halo project
- \$25,000 – Cavalier family seating section
- \$18,000 – Replace wiring harnesses and lights at the racetrack
- \$50,000 – Installation of an ADA ramp in the pit grandstands
- \$60,000 – Replace Arena Doors at the Civic Center
- ~~\$1,500,000 — Civic Center Parking Lot reconstruction~~

The improvements at Cavalier Field will enhance the spectator sections of the field. The wiring harnesses and lights at the racetrack are a needed capital maintenance item for the lighting at the track. The ADA ramp for the pit grandstands is also a needed improvement.

SALES TAX FUND-ORGANIZATIONAL FUNDING

The Interlocal Agreement has a provision that up to 15% of the sales tax collected can be transferred into a special fund. The receipt and expenditure of these funds are a separate process which action by CFAB and the City and County Commissions approves the amount of money transferred into this fund. Applications are accepted and approved as to the amount of money spent on individual projects

SPECIAL EVENTS CENTER CONSTRUCTION

This is an unbudgeted fund that is used to fund the construction of the special events center. The revenues from the bonds sold were deposited into this fund and the expenditures are accounted for in this fund. This project is nearly complete.

SEC REVENUE BOND FUND

This is a non budgeted fund and it accounts for the bond reserve that is required as the result of issuing 40,300,000 of revenue bonds. It also accounts for a monthly transfer from the operating fund and funds the interest and principal payments on the bonds when they are due.

I have included a graph which shows the outstanding amount of revenue bonds each year through 2033 as well as a graph that shows the payments due each year.

If you have questions or wish additional information, please let me know.

SALES TAX FUND - SPECIAL PROJECTS

Fund Source: 1/2% City Sales Tax; 1/2% County Sales Tax.

Guidelines: On June 10, 1997, the voters went to the polls to approve a 1/2% Citywide Sales Tax and a 1/2% Countywide Sales Tax to fund Civic Center upgrades to air-conditioning and electrical, softball facilities and complex, a motor sports track, a special events center and other projects. 1/4% City and 1/4% County sales tax went into effect on October 1, 1997. The additional 1/4% City tax was added to fund these projects in January 2000, and the additional 1/4% County tax was added in June, 1999. Currently this fund is being funded at the full 1/2% City and 1/2% County Sales Taxes.

SALES TAX - SPECIAL PROJECTS	2010 Actual	2011 Budget or Estimate	2012 Budget CFAB Recommended	2012 Budget Revised Recommended
<i>Unreserved Fund Balance, January 1</i>	9,087,222	8,576,921	3,531,134	3,531,134
Revenues:				
Sales Tax	4,020,281	4,265,000	4,348,500	4,348,500
Sales Tax from Ford County	1,061,886	1,090,000	1,000,000	1,000,000
Interest Income	19,953	7,100	20,000	20,000
Concessions	60,134	66,000	64,900	64,900
Field Rental	8,043	6,600	8,000	8,000
Other Athletic Field Inc	7,172	7,300	7,000	7,000
Sign Sponsorships	14,950	8,000	15,000	15,000
Transfer from General Fund	0	50,000	50,000	50,000
TOTAL RECEIPTS	5,192,420	5,500,000	5,513,400	5,513,400
RESOURCES AVAILABLE	14,279,642	14,076,921	9,044,534	9,044,534
Expenditures				
FIELD SPORTS				
FIELD MAINTENANCE				
Personal Services	186,175	235,640	235,760	235,760
Contractual	90,291	110,000	85,350	85,350
Commodities	71,044	85,070	81,350	81,350
Capital Outlay	55,328	114,000	49,000	49,000
Total - Field Maintenance	402,838	544,710	451,460	451,460
CONCESSIONS				
Personal Services	24,638	20,177	20,400	20,400
Contractual	2,386	1,300	1,550	1,550
Commodities	33,175	32,500	30,000	30,000
Total - Concessions	60,199	53,977	51,950	51,950
ADMINISTRATION				
Personal Services	0	0	0	0
Contractual	100,000	100,000	100,000	100,000
Commodities	0	0	0	0
Total - Administration	100,000	100,000	100,000	100,000
TOTAL FIELD SPORTS OPERATIONS	563,037	698,687	603,410	603,410

ADMINISTRATION				
Personal Services	0	0	0	0
Contractual	740,107	800,000	1,177,955	920,300
Commodities	0	300	300	300
Capital Outlay	133,641			
Transfer for Administrative Services	0			
Transfer to Depreciation & Replacement Fund		3,250,000	750,000	750,000
Series A & B - Debt Service	2,169,175	2,700,000	2,455,000	2,455,000
Other Payments	<u>280</u>	<u>2,800</u>	<u>2,800</u>	<u>2,800</u>
TOTAL - ADMINISTRATION	3,043,202	6,753,100	4,386,055	4,128,400
MOTOR SPORTS				
Personal Services		0	6,480	6,480
Contractual	352,729	270,000	282,100	282,100
Commodities	4,853	20,000	11,000	11,000
Capital Outlay	0	2,000	6,000	6,000
Concessions	0	0	0	0
Reimbursed Expense	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL - MOTOR SPORTS OPERATIONS	357,581	292,000	305,580	305,580
SPECIAL EVENTS CENTERS				
Contractual	84,266	1,280,000	664,290	664,290
Commodities	300	22,000	0	0
Capital Outlay	<u>1,654,334</u>	<u>1,500,000</u>	<u>0</u>	<u>0</u>
TOTAL - SPECIAL EVENTS CENTER	1,738,900	2,802,000	664,290	664,290
SALES TAX PROJECTS-FACILITIES MAINTENANCE				
Personal Services			30,780	30,780
Contractual			1,000	1,000
Commodities			<u>26,750</u>	<u>26,750</u>
TOTAL-FACILITIES MAINTENANCE			58,530	58,530
Payment for Ford County Facility				282,567
TOTAL EXPENDITURES	5,702,720	10,545,787	6,017,865	6,042,777
<i>Unreserved Fund Balance, December 31</i>	<i>8,576,921</i>	<i>3,531,134</i>	<i>3,026,669</i>	<i>3,001,757</i>

SALES TAX FUND-DEPRECIATION & REPLACEMENT

Sales Tax Fund-Depreciation & Replacement	2010 Actual	2011 Budget or Estimate	2012 Budget CFAB Recommended	2012 Budget Revised Recommended
<i>Unreserved Fund Balance, January 1</i>	0	0	3,250,000	3,250,000
Revenues:				
Transfer from Other Funds		2,500,000	750,000	750,000
		750,000		
TOTAL RECEIPTS	0	3,250,000	750,000	750,000
RESOURCES AVAILABLE	0	3,250,000	4,000,000	4,000,000
Expenditures:				
Capital Outlay			1,748,000	188,888
TOTAL EXPENDITURES	0	0	1,748,000	188,888
<i>Unreserved Fund Balance, December 31</i>	0	3,250,000	2,252,000	2,252,000

ST FUND - ORGANIZATIONAL FUNDING

ST - ORGANIZATIONAL FUNDING	2010 Actual	2011 Budget or Estimate	2012 Budget
<i>Unreserved Fund Balance, January 1</i>	513,418	489,275	263,600
Revenues:			
Transfer from Other Funds	512,220	464,000	690,000
TOTAL RECEIPTS	512,220	464,000	690,000
RESOURCES AVAILABLE	1,025,638	953,275	953,600
Expenditures			
Personal Services	13,086	63,415	56,735
Proposed Salary Increase			1,080
Contractual	516,499	600,260	890,285
Commodities	6,778	26,000	5,500
TOTAL EXPENDITURES	536,363	689,675	953,600
<i>Unreserved Fund Balance, December 31</i>	489,275	263,600	0

SPECIAL EVENTS CENTER CONSTRUCTION

Special Events Center Construction	2010 Actual	2011 Budget or Estimate	2012 Budget
<i>Unreserved Fund Balance, January 1</i>	35,577,084	5,095,532	
Revenues:			
Interest	49		
Transfer from Other Funds	82		
TOTAL RECEIPTS	131	0	0
RESOURCES AVAILABLE	35,577,215		
Expenditures			
Exp. Contract	1,611,462		
Capital Expenditures	28,870,221		
TOTAL EXPENDITURES	30,481,683	0	0
<i>Unreserved Fund Balance, December 31</i>	5,095,532		

DEBT SERVICE ACCOUNT

ACCOUNT DESCRIPTION

In June of 1998, two series of Revenue Bonds were issued to fund the construction of projects voted on by the citizens of Dodge City. Series A was issued in the amount of \$6,000,000 was issued to fund the construction of a fourplex softball complex, updates to the Cavalier Field baseball complex located behind Sheridan Activity Center, construction of soccer fields, addition of air-conditioning and mechanical and other updates to the Civic Center and updates to other baseball/softball fields in the community. Construction is complete on all of these projects. The Series A Revenue Bonds were paid off early when the new revenue bonds to fund the Special Events Center were issued.

Construction of the Motor Sports Complex was completed in 2000 and the bonds issued for financing the proeject were paid off in 2008.

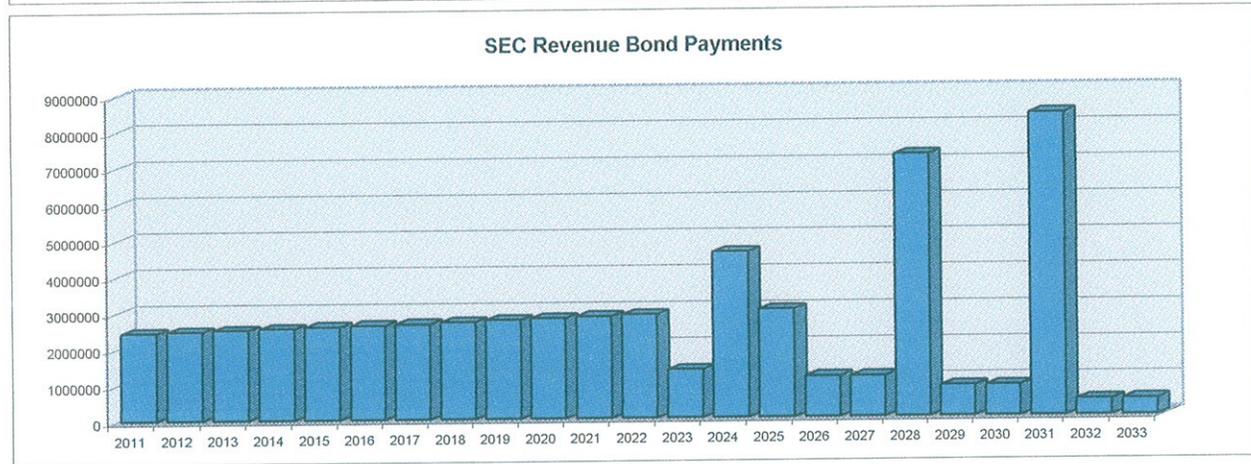
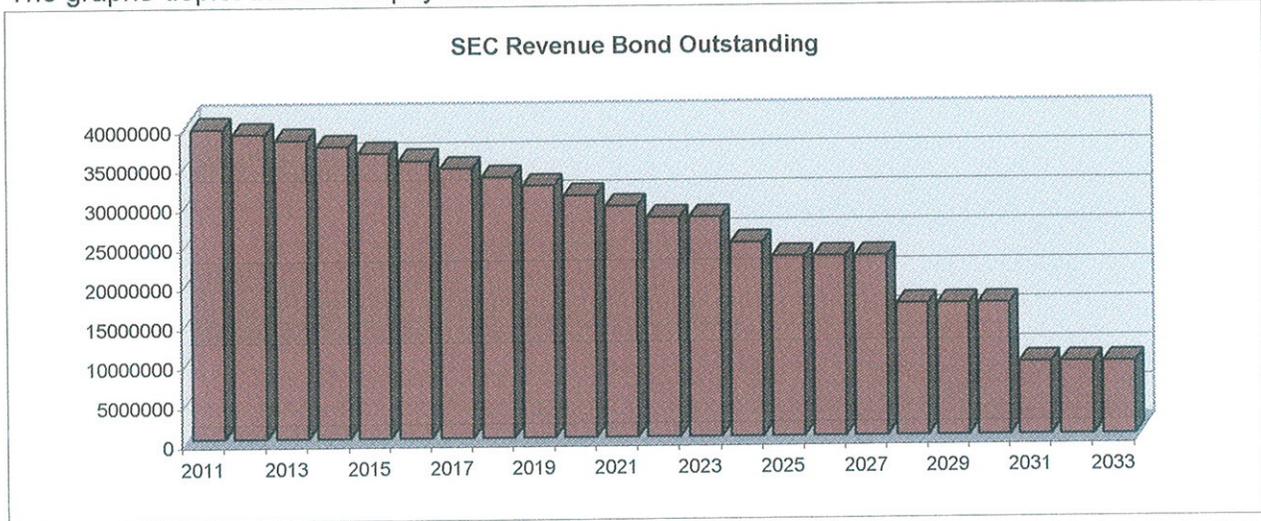
New Revenue Bonds were issued in 2009 to fund the Special Events Center. The Revenue Bond was issued in the amount of \$40,300,000. A reserve fund and debt service fund was required to be set up.

This account services the payment of annual principal and interest payments for those revenue bonds.

SEC Revenue Bond Fund	2010 Actual	2011 Budget or Estimate	2012 Budget
<i>Reserve for Debt Service</i>	446,665	3,959,249	3,959,249
<i>Bond Reserve</i>	3,412,582		
Revenues:			
Investment Earnings	0		
Transfer from Other Funds	2,169,175		
TOTAL RECEIPTS	2,169,175	0	0
RESOURCES AVAILABLE	6,028,421	3,959,249	3,959,249
Expenditures			
Debt - Principal	285,000		
Debt-Interest	1,784,090		
Transfer to Other Funds	82		
TOTAL EXPENDITURES	2,069,172	0	0
<i>Reserved Fund Balance, December 31</i>	<i>3,959,249</i>	<i>3,959,249</i>	<i>3,959,249</i>

BUDGET HIGHLIGHTS

The graphs depict the annual payments as well as the outstanding bond amounts in future years.



Summary of CFAB Funding Requests for 2012:

Applicant: Boot Hill Museum.

Proposed Project: Funds are requested to supplement Boot Hill Museum's annual operating budget. Changes for this year included a projected 10 % increase in revenue driven by additional monies to be spent on marketing. 2012 will be a year for planning to prepare the museum to launch a future capital campaign and expansion.

Requested Grant Amount: \$155,000.00

Recommended amount to be awarded for 2012: \$155,000.00

Applicant: Dodge City Arts Council

Proposed Project: Preservation and stabilization of the 1907 Carnegie Library Building. New Air Conditioning Units (13,350.00), Garden Wall repair (\$7,860), Roof Repairs (\$1485.00), Exterior Painting (\$4,360.00), Utilities (\$6,000) Miscellaneous Expenses/Repairs for interior (\$650.00)

Requested Grant Amount: \$20,000.00

CFAB Recommended amount to be awarded for 2012: \$20,000.00

Applicant: Depot Theater Company

Proposed Project: Financially assist with the annual maintenance of the historic Santa Fe Depot. These expenses include: Insurance: \$34,100.00; Repairs and Maintenance: \$43,760.21; Utilities: \$85,600.00; & Maintenance Salaries & Payroll Taxes: \$33, 900.

Requested Grant Amount: \$150,000.00

CFAB Recommended amount to be awarded for 2012: \$150,000.00

Applicant: Ford County Historical Society

Proposed Project: Operational Money for the Mueller-Schmidt House Museum (guides) Cost is based on wages projected for two guides for seven days a week during 3 months.

Requested Grant Amount: \$10,000.00

CFAB Recommended amount to be awarded for 2012: \$10,000.00

Applicant: Dodge City Round Up.

Proposed Project: Increase contestant payout (\$20,000) Create VIP seating (80,000) repair & update electrical hookups for RVs as well as water hydrants (20,000), Full time office position (\$35,000) Western Heritage Experience and Showcase (\$30,000)

Requested Grant Amount: \$185,000.00

CFAB Recommended amount to be awarded for 2012: \$185,000.00

Applicant: Dodge City Trail of Fame

Proposed Project: Funding for contract labor for Charlie Mead (\$15,000) due to number of tours provided year round not just during the summer months and funding for 1/3 to 2/3 of the cost of the John Henry "Doc" Holliday Sculpture (\$15,000).

Requested Grant Amount: \$30,000.00

CFAB Recommended amount to be awarded for 2012: \$30,000.00

Applicant: Windthorst Heritage Inc.

Proposed Project: Repair and restore stained glass windows at Immaculate Heart of Mary Church at Windthorst, KS.

Requested Grant Amount: \$50,000.00

CFAB Recommended amount to be awarded for 2012: \$50,000.00

12/6/2011 2012 Proposed Budget Request for Tourism Task Force

		50/50 Match Façade Removal	Foundation Center Software	Grant Consultant	Projects Dev. Coordinator plus Overhead	Depot Development	Contingency	Total Budget
2012	2012 Budget	50,000	4,000	20,000	97,000	137,149	45,451	353,600
	2011 Remaining Budget	0	0	14,300	67,553	137,149	45,451	264,453
	2012 Net Budget Request	50,000	4,000	5,700	29,447	137,149	45,451	89,147

Subject: 2012 Budget Narrative

The following is a breakdown of the Tourism Task Force 2012 CFAB budget request:

- 50/50 match program for facade improvements - \$50,000 - Due to the need for and the success of the facade 50/50 program the Task Force will continue to fund this successful program in 2012. The Task Force feels that this program provides incentive for downtown business owners to improve their properties. A successful facade improvement program will help revitalize downtown Dodge City. This program will be in coordination with the Dodge City Main Street program.
- Foundation Center Software Program - \$4,000 - The Foundation Center software program will be expanded to include multiple sites so that all CFAB funded organizations can benefit from its research of funding sources. As one of the main goals of both CFAB and the Tourism Task Force is to increase the outside funding of our tourism organizations the expansion of this funding resource is paramount for the success of the effort.
- Grant Application Consultant - \$20,000 - The consultant has met with all the CFAB funded organizations. These meetings have produced the various organizations current and future needs. These needs are dominated by maintenance concerns. Therefore the funding of the maintenance of their structures has been made priority for 2012. Additionally the expansion of researching grant opportunities will increase the number of fund raising applications in the coming year.
- Dodge City Santa Fe Depot - \$137,149 - As one of the major concerns of the Task Force has been to mitigate the Depot's maintenance so that further Depot development can take place. The Task Force will request additional funding for the Depot's development. To date our experience has indicated that the needs for the Depot's maintenance are far more than originally thought. This situation now requires a longer period of inspection and bid process therefore the work to rectify the problems will be done in 2012.
- Project Development Coordinator's Position plus Overhead - \$97,000 - The hiring of Melissa McCoy as of September first has had immediate impact on the Tourism Task Force. The benefit of having her full time in 2012 cannot be overstated. In retrospect, not having a coordinator in 2011 has held up many of the Task Force's activities.
- Contingency Funds - \$45,450 - The contingency fund has made possible several projects in 2011. These un-budgeted items include the Star Bond feasibility study, the Main Street Christmas decorations and Tourism Way-Finding signs. The Tourism Task Force will continue to budget for future unexpected opportunities in 2012.

2012 Proposed BUDGET: \$353,600.00

Remaining 2011 budget \$264,453.00

2012 Net Budget Request: \$89,147.00

Conclusion: The Tourism Task Force believes that its 2012 budget will help all phases of its plan to move forward in the coming year. The Task Force would like to thank the CFAB board, the County and City Commissions for their continuing financial support.